

Towards an acute strategy

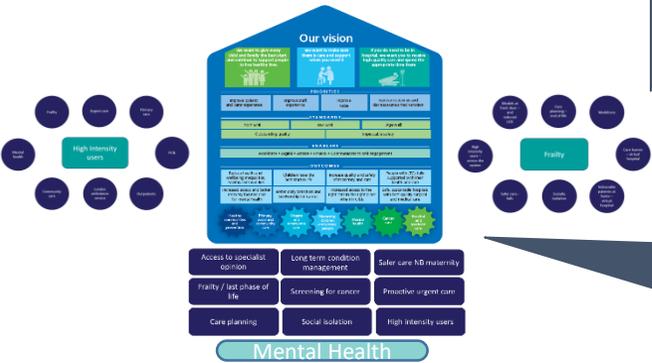
September 2021

Joint Health Oversight and Scrutiny Committee

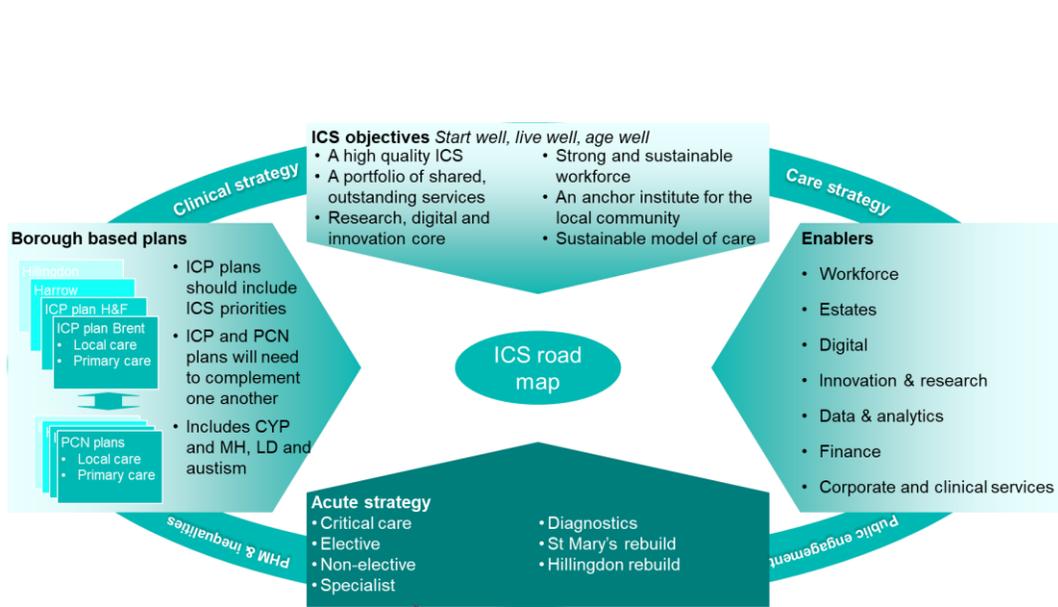
Why an acute strategy?

- North West London has four hospitals currently in the New Hospitals Programme – the three Imperial sites (St Mary's, Charing Cross and Hammersmith) and Hillingdon
- We can expect these redevelopments, if approved, to shape health and care in NWL for a long time. The ICS therefore wants to ensure that these hospital redevelopments fit into an overall acute strategy that encompasses acute care across NWL
- As NWL moves towards the formal establishment of an ICS, we will need to develop a health and care strategy for the whole of NWL. The acute strategy will be a part
- The strategy will address:
 - How much acute care will NWL require in 10-15 years' time?
 - How is that care best organised, to optimise access and experience for residents of NWL, the quality of care, and to deliver care productively
- The strategy treats our current emergency departments as fixed points
- We intend to complete the strategy in time to support the outline business cases for the new Hillingdon hospital and the redevelopment of St Mary's.

Draft strategy and clinical strategy



Supporting strategies and plans



Clinical strategy under review post COVID

Acute strategy is the immediate ask; work on other areas continues

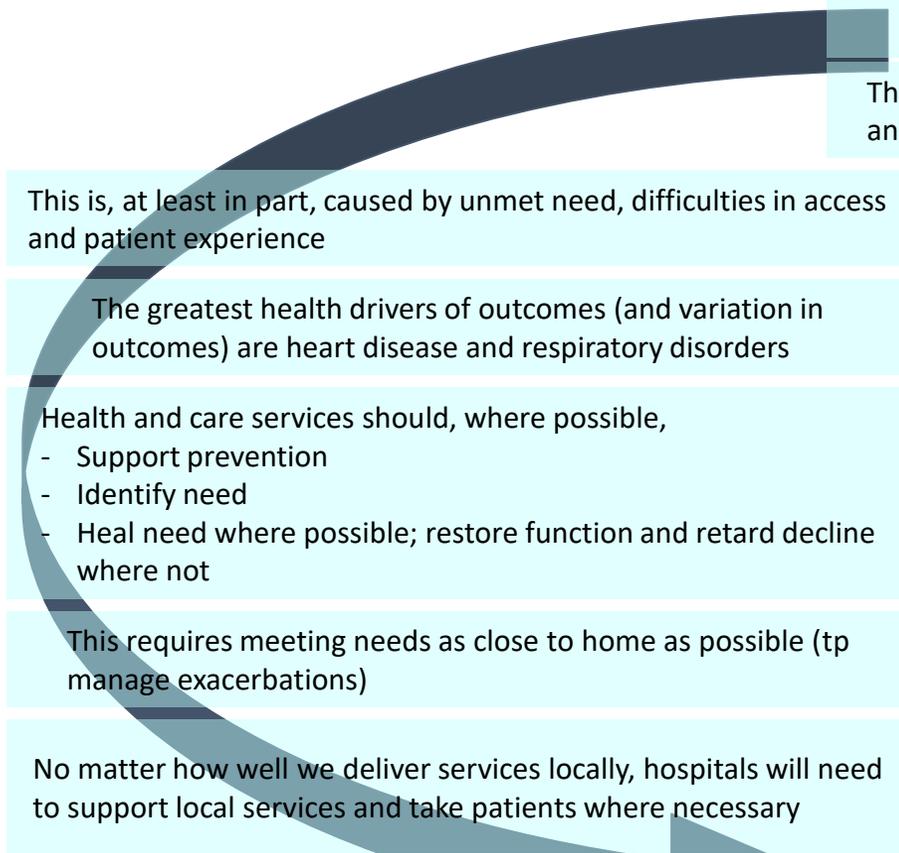
Acute business cases

Mary's OBC (tbd)

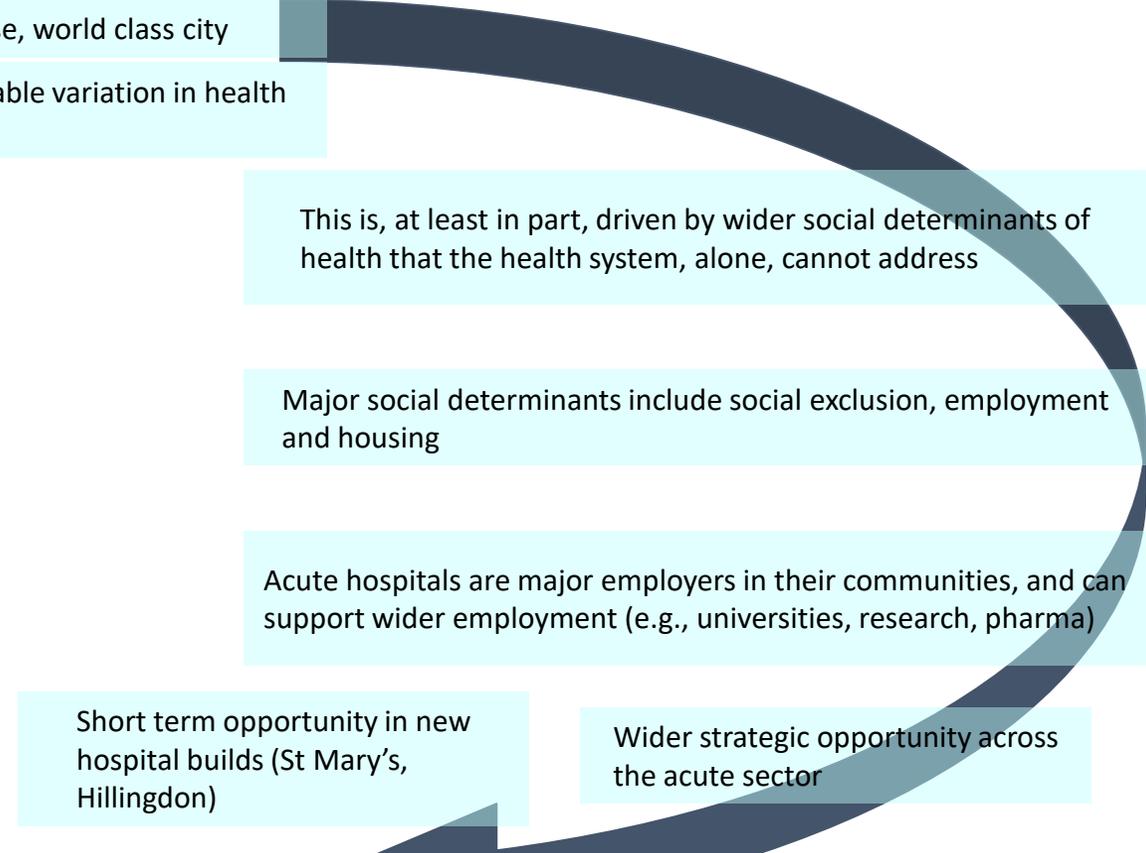
Hillingdon OBC (Jan 2021)

Two narratives for the acute strategy

Health and care need



Wider economic and social development



Acute strategy